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No. GM (M&I) /NHA/23/2558

dated 24th November 2023

Subject: **CIRCULAR - BLACKLISTING OF FIRM / CONTRACTOR**

Reference: General Headquarters E-in-C's Branch (DP&W Dte) Rawalpindi letter No. 203- Blacklist / DP&W/ Coord, dated 1st November 2023.

1. GHQs, Rawalpindi vide letter under reference (**Annex-A**) has **Blaclisted and Debarred** the Firm/Contractor i.e. **M/s Fida Hussain & Sons** on account of poor performance for the period of 03 years.
2. Above is circulated for information and record to all concerned, please.


(M. Athar Imran)
General Manager (M&I)

C.C:

- All Members NHA
- All Regional General Managers Maintenance
- General Manager (P&CA) NHA HQ
- General Manager (Revenue) NHA HQ
- Director (Tech) to Chairman NHA
- ✓ Director (MIS) NHA HQ → With the directions to upload on NHA website, please.
- SPS to Chairman NHA