

# NATIONAL HIGHWAY AUTHORITY

Chairman Secretariat

#### **CONFIRMED MINUTES**

# Subject: <u>The 342<sup>nd</sup> Meeting of the NHA Executive Board Held</u> on September 02, 2020 at Islamabad

#### **Introduction**

The 342<sup>nd</sup> meeting of the National Highway Authority's Executive Board was held at 1000 hours on September 02, 2020 at the Auditorium of NHA Headquarters, Islamabad. Capt. (Retd.) Sikander Qayyum, Chairman, NHA presided over the meeting.

The meeting commenced with recitation of verses from the Holy Quran.

#### **Opening Remarks**

The Chairman extended warm welcome to the participants of the meeting.

The Chairman allowed Secretary, NHA to start formal Board proceedings on the agenda. He informed that today we have long agenda having 17 items and requested the Board Members to remain focused to complete the task.

#### Formal Board Proceedings

#### <mark>Agenda Items</mark>

The Secretary, NHA apprised the Board that seventeen (17) working papers were circulated in two volumes.



<u>Agenda Item 1</u> Confirmation of Minutes: 341<sup>st</sup> Meeting of Executive Board held on July 28, 2020

#### **Decision**

The NHA Executive Board confirmed minutes of the 341<sup>st</sup> Executive Board meeting held on July 28, 2020.

Action By : <u>Secretary, NHA</u>

#### Agenda Item 2

Award of Contract for Operation & Management of Already Established Service Area Facility and Filling Stations Along with Establishment of New Facilities/ Amenities at Rashakai Service Area, KM-106 (North & South Bound) on Islamabad – Peshawar Motorway M-1 on Advance Net Guaranteed Rental Basis

#### **Decision**

The NHA Executive Board approved, through circulation, the award of already established Service Area Facility and Filling Stations along with establishment of New Facilities/Amenities at Rashakai Service Area, KM-106 (North & South Bound) on Islamabad - Peshawar Motorway M-1 on advance net guaranteed rental basis to M/s Attock Petroleum Limited, being the highest bidder, against the bid of Rs.5,200,000/- per month which comes to Rs.62,400,000/- per annum.

Action By : <u>Member (Finance)</u>



### Agenda Item 3

Award of Operation, Management & Maintenance (OM&M) of Toll Plazas along with provision of Allied Services and Collection of Toll Revenue on Net Guaranteed Fixed Revenue Basis till the period ending June 30, 2021

- i. Islamabad-Peshawar Motorway (155 KMs), M-1
- ii. Pindi Bhattian-Multan Motorway (297 KMs), M-4
- iii. Hasanabdal-Mansehra Expressway (100.200 KMs) E-35
- iv. Chinar Kot and Koza Banda Toll Plazas (Mansehra Thakot Section of E-35)

#### **Decision**

The NHA Executive Board approved the following:

- Award of OM&M of Toll Plazas & Collection of Toll Revenue on Islamabad - Peshawar Motorway (155 KMs) M-1 along with provision of allied services to M/s FWO (the highest bidder) on quoted Net Fixed Guaranteed Monthly Revenue of Rs.205,000,000/from date of commencement till June 30, 2021.
- b. Award of OM&M of Toll Plazas & Collection of Toll Revenue on Pindi Bhattian - Multan Motorway (297 KMs) M-4 along with provision of allied services to M/s Muhammad Ramzan & Company and M/s Good Luck Enterprises (JV) (being the highest bidder) on quoted Net Fixed Guaranteed Monthly Revenue of Rs.233,341,789/- from date of commencement till June 30, 2021.
- c. Award of OM&M of Toll Plazas & Collection of Toll Revenue on Hassanabdal - Havelian - Mansehra Expressway (100.200 KMs) E-35 along with provision of allied services to M/s FWO (the highest bidder) on quoted Net Fixed Guaranteed Monthly Revenue of Rs.60,000,000/- from date of commencement till June 30, 2021.



d. Award of OM&M of Toll Plazas & Collection of Toll Revenue on Chinar Kot (KM 141+100) and Koza Bnada (KM 161+600) toll plazas on E-35 (Mansehra-Thakot Section, 80.580 KMs) Class-II Highway as per existing toll rates of National Highways to M/s FWO (being the highest bidder) on quoted Net Fixed Guaranteed Monthly Revenue of Rs.3,500,000/- and Rs.3,000,000/- respectively from date of commencement till June 30, 2021.

The Board also issued following directions to NHA:

- Monitor the quality of services being provided by the private toll operator on M-4 and to be provided by M/s FWO on M-1 & E-35 to draw the comparison that which operator is providing the best services to the commuters.
- b. Request NTRC to share the traffic count data on monthly basis with NHA.
- c. Before signing of the contract agreement, successful bidders be conveyed in writing to ensure provision of quality services to the commuters as per clauses of contract agreement.

# Action By : <u>Member (Finance)</u>

# <u>Agenda Item 4</u>

Award of Operation, Management & Maintenance (OM&M) of 07x Toll Plazas on National Highways and Collection of Toll Revenue at Net Guaranteed Fixed Revenue Basis till the period ending June 30, 2021

# **Decision**

The NHA Executive Board approved the Award of OM&M contracts of 07x toll plazas to respective highest bidders at their monthly quoted bids against each mentioned in table below till the period ending June 30, 2021:



S/No.	Toll Plaza	Road	No of Bidders	Highest Bidder's Name	Current Monthly Bid Price (Rs.) (FY-2020-21)	Previous Monthly Bid Price (Rs.) (FY-2019-20)	Average Monthly GM Collection under Interim Arrangement (FY 2019-20)	% Above (Below) than <b>FY 2019-20</b>	% Above (Below) than <b>GM</b> Collection
1	MCHP (Zero Point)	N-10		M/s Shalkot Engineer Enterprises (Pvt) Ltd.,	1,313,986	1,222,786		7.46%	
2	Harrappa (ETTM)	N-5	2	M/s NLC	29,320,000	27,321,000		7.32%	
3	Ranipur	N-5	1	M/s NLC	53,150,000	51,101,000		4.01%	
4	Moro	N-5	2	M/s NLC	53,740,000	52,739,000		1. <b>90</b> %	
5	LEP Ramp-I, II & III	LEP		M/s Shalkot Engineer Enterprises (Pvt) Ltd.,	21,186,986	20,200,017		4.89%	
6	* Mehar	N-55	2	M/s SSS Corporation	2,632,000	2,711,000	1,262,475	<b>-2.9</b> 1%	108%
7	* MCHP (Nalient)	N-10	1 2	M/s Shalkot Engineer Enterprises (Pvt) Ltd.,	707,986	910,008	182,768	-22.20%	287%

The Board directed NHA to monitor performance of M/s Shalkot Engineering Enterprises to ensure the best service delivery.

Action By : <u>Member (Finance)</u>

# Agenda Item 5

Procurement for Provision, Operation and Management of Police Fine Collection Units, (13x Packages) on National Highways & (02x Packages) on Motorways

# **Decision**

The NHA Executive Board approved the award of Provision, Operation and Management of Police Fine Collection Units to the respective lowest evaluated bidder at the monthly rates as mentioned against each for the period up to June 30, 2022:

- a. <u>Police Fine Collection Units on Motorways (2x</u> <u>Packages)</u>.
  - i. Package No. PFC (MW)-06/2020-22 (Route=M-4 No. of Beats= 2; No. of vehicles= 8)

<u>S N</u>	Bidder's Name	Monthly Quoted Bid Price (Rs.)	<u>Remarks</u>
1.	M/s Nawaz Construction Company (Pvt) Limited	1,557,600.00	
2.	M/s MAB Brothers - Khawaja Waqar	1,510,288.00	1 <sup>st</sup> Lowest



Associates (JV)

ii. Package No. PFC (MW)-07/2020-22 (Route=M-4 Ext No. of Beats=1; No. of vehicles=4)

<u>S No</u>	<u>Bidder's Name</u>	<u>Monthly Quoted Bid</u> <u>Price (Rs.)</u>	<u>Remarks</u>
1.	M/s Nawaz Construction Company (Pvt) Limited	778,000.00	
2.	M/s Allied Services	771,100.00	1 <sup>st</sup> Lowest

- b. <u>Police Fine Collection Units on Highways (13 x</u> <u>Packages)</u>.
  - i. <u>Package No. PFC (NH)-06/2020-22 (Route=N-5</u> <u>No. of Beats= 3; No. of vehicles= 12)</u>.

<u>S No</u>	Bid	der's Name	Monthly Quoted Bid Price (Rs.)	Remarks
1.	M/s Operator	NCC-WSKB r (JV)	2,336,400.00	Single

### ii. <u>Package No. PFC (NH)-09/2020-22 (Route=N-5</u> No. of Beats= 2; No. of vehicles= 8).

<u>S No</u>	Bidder's Name	Monthly Quoted Bid Price (Rs.)	<u>Remarks</u>
1.	M/s NCC-WSKB Operator (JV)	1,900,800.00	Single

### iii. <u>Package No. PFC (NH)-10/2020-22 (Route=N-5</u> No. of Beats= 2; No. of vehicles= 8).

<u>S No</u>	<u>Bidder's Name</u>	<u>Monthly Quoted Bid</u> <u>Price (Rs.)</u>	<u>Remarks</u>
1.	M/s NCC-WSKB Operator (JV)	1,900,800.00	
2.	M/s Shah Latif Enterprises	1,592,000.00	1 <sup>st</sup> Lowest

iv. <u>Package No. PFC (NH)-11/2020-22 (Route=N-5</u> <u>No. of Beats= 2; No. of Vehicles= 8)</u>.

<u>S No</u>	Bidder's Name	Monthly Quoted Bid Price (Rs.)	<u>Remarks</u>
1.	M/s NCC-WSKB Operator (JV)	1,900,800.00	
2.	M/s Shah Latif Enterprises	1,712,000.00	1 <sup>st</sup> Lowest

v. <u>Package No. PFC (NH)-12/2020-22 (Route=N-5</u> No. of Beats= 2; No. of vehicles= 8.



<u>S N</u>	0	<u>Bidder's Name</u>	Monthly Quoted	<u>Remarks</u>
1.		M/s SSS Corporation	<u>Bid Price (Rs.)</u> 1,547,388.00	1 <sup>st</sup> Lowest
2.		M/s NCC-WSKB Operator (JV)	1,900,800.00	

### vi. <u>Package No. PFC (NH)-13/2020-22 (Route=N-5</u> & M-9 No. of Beats=3; No. of vehicles=12).

<u>S No</u>	Bidder's Name	Monthly	<u>Remarks</u>
		Quoted Bid	
		Price (Rs.)	
1.	M/s SSS Corporation	2,439,282.00	
2.	M/s Progressive Multi Engineers	2,280,000.00	1 <sup>st</sup> Lowest
	(Pvt) Ltd		

### vii. <u>Package No. PFC (NH)-15/2020-22 {Route=N-25</u> No. of Beats= 4; No. of vehicles = 16].

<u>S No</u>	Bidder's Name	<u>Monthly Quoted</u> <u>Bid Price (Rs.)</u>	<u>Remarks</u>
1.	M/s Haji Mir Liaqat Ali Lehri	2,502,500.00	1 <sup>st</sup> Lowest
2.	M/s NCC-WSKB Operator (JV)	3,267,200.00	

### viii. <u>Package No. PFC (NH)-16/2020-22 (Route=N-25</u> No. of Beats=3; No. of vehicles=12).

<u>S No</u>	Bidder's Name	Monthly Quoted Bid Price (Rs.)	<u>Remarks</u>
1.	M/s Haji Mir Liaqat Ali Lehri	1,997,600.00	1 <sup>st</sup> Lowest
2.	M/s NCC-WSKB Operator (JV)	2,450,400.00	

### ix. <u>Package No. PFC (NH)-17/2020-22 (Route=N-10</u> No. of Beats= 3; No. of vehicles= 6).

<u>S No</u>	Bidder's Name	Monthly Quoted Bid Price (Rs.)	<u>Remarks</u>
1	M/s Haji Mir Liaqat Ali Lehri	1,013,100.00	Single

### x. <u>Package No. PFC (NH)-18/2020-22 (Route=N-75</u> No. of Beats= 1; No. of vehicles= 4)

<u>S No</u>	Bidder's Name	<u>Monthly Quoted</u> <u>Bid Price (Rs.)</u>	<u>Remarks</u>
1.	M/s Malik Masood Akram & Brothers	960,000.00	
2	M/s NCC-WSKB Operator (JV)	857,600.00	1 <sup>st</sup> Lowest

xi. <u>Package No. PFC (NH)-19/2020-22 (Route=N-55</u> No. of Beats= 2; No. of vehicles= 8).



<u>S</u> <u>No</u>	Bidder's Name	<u>Monthly Quoted Bid</u> <u>Price (Rs.)</u>	<u>Remarks</u>
1	M/s SSS Corporation	1,610,188.00	
2	M/s Progressive Multi Engineers (Pvt) Ltd	1,360,000.00	1 <sup>st</sup> Lowest

# xii. <u>Package No. PFC (NH)-20/2020-22 (Route=N-55</u> <u>No. of Beats= 2; No. of vehicles=8</u>.

<u>S No</u>	Bidder's Name	<u>Monthly Quoted Bid</u> <u>Price (Rs.)</u>	<u>Remarks</u>
1.	M/s Progressive Multi Engineers (Pvt) Ltd	1,996,000.00	Single

xiii. <u>Package No. PFC (NH)-21/2020-22 (Route=N-55 No. of Beats= 2; No. of vehicles= 8)</u>.

<u>S No</u>	Bidder's Name	<u>Monthly Quoted Bid</u> <u>Price (Rs.)</u>	<u>Remarks</u>
1.	M/s SSS Corporation	1,698,188.00	Single

The Board directed NHA to ensure provision of quality services by the operators and implementation of clauses of the contract agreement in letter & spirit.

Action By : <u>Member (Finance)</u>

### <u>Agenda Item 6</u>

Newly Federalized Mianwali Muzafargarh Road Section (N-135) for Dualization through PPP/BOT Basis by NHA

- i. Establishment & Notification of Toll Plazas
- ii. Notification of Toll Rates

### **Decision**

The NHA Executive Board approved the following:

 a. Establishment and Notification in Gazette of Pakistan, for following 4x toll plazas on newly federalized Mianwali-Muzafargarh Road (N-135) as per location mentioned against each:



- i. Mianwali Toll Plaza-KM 07
- ii. Khansar Toll Plaza-KM 104
- iii. Fatehpur Toll Plaza- KM 165
- iv. Chowk Sarwar Shaheed Toll Plaza- KM 225
- b. Implementation of following existing Toll Rates of Provincial Highway till the road network is improved as per standard of National Highways in line to the Chapter Five clause 5.1 & 5.2 sub-clause (iii) of NHA Code Volume-II under Mission Statement:

<u>S</u>	Vehicle Class	Toll I	Toll Rates (Rs.)		Less	
<u>S</u> <u>No</u>		<u>NHA</u>	<b>Provincial</b>	<u>Rs.</u>	<u>Percentage</u>	
			<u>Highway</u>			
1.	Car	30	20	10	33%	
2.	Wagon	50	30	20	40%	
3.	Coaster/Bus	100	60	40	40%	
4.	2 Axle Truck	120	70	50	42%	
5.	3 Axle Truck	120	70	50	42%	
6.	Articulated Truck	250	150	100	40%	

c. After improvement of standards of said road section, NHEB shall be presented the case for soliciting approval of revision of toll rates as per toll rates of NHA.

Action By : Member (Finance)

### Agenda Item 7

Award of Contract for Operation, Management & Maintenance of Nankana Sahib Service Area, KM-1109 (North & South Bound) on Lahore – Abdul Hakeem Motorway M-3 Section Peshawar – Karachi Motorway on Advance Net Guaranteed Rental Basis

# **Decision**

The NHA Executive Board approved the award of Contract for Operation, Management & Maintenance of Nankana Sahib Service Area, Km-1109 (North & South bound) on Lahore - Abdul Hakeem



Motorway, M-3, Section of Peshawar - Karachi Motorway on advance net guaranteed rental basis to M/s Millat Enterprises - AAB Const. (JV), being the highest bidder, for a period of five years further extendable for a period of two (02) years, subject to satisfactory performance, mutual consent of both parties and thereof subject to approval by NHA, against the bid of Rs.3,510,786/- per month which comes to Rs.42,129,432/- per annum be increased @ 10% each year, cumulatively.

Action By : <u>Member (Finance)</u>

# Agenda Item 8

Before Honorable Islamabad High Court, Islamabad. Contempt Petition No. 333/2018 Writ and  $2^{nd}$  Petition No. 3181/2019 regarding:

"Establishment of Filling Stations at Sites of Multan & Zahirpir Service Areas by PSO on the Basis of Advance Quarterly Net Guaranteed Rentals on Built, Operate and Transfer (BOT) Basis for a Period of Ten (10) Years Extendable for Another Two (02) Years"

# **Decision**

The NHA Executive Board deferred the subject agenda item and directed to resubmit the proposal covering all legal and administrative aspects of the case.

The Board also directed to hold an inquiry against the concerned officer(s) of Legal Bureau for non-prosecution in the review petition filed by NHA in the Supreme Court of Pakistan and non-submission of documents within stipulated time. The inquiry report shall be completed within one month and its findings be presented before the Board.

Action By : <u>Member (Finance)/Member (Admn)</u>



#### Agenda Item 9

Variation Order No. 04 of M/s CGCC-GRC (JV) for Construction of Hasanabdal – Havelian (E-35-ICB-1), Package-1: Burhan to Jarikas (KM 0+000 to KM 20+400) E-35

#### **Decision**

The NHA Executive Board approved Variation Order No. 4 for Construction of Hasanabdal -Jarikas Package-1 of E-35 with net decrease of Rs.307,058,088/- with financial effect of (-4.16%) with reference to original contract cost, thereby revised contract cost becomes Rs.9,866,573,894/-, which is 33.75% above the original contract cost.

Action By : <u>Member (North MWs)</u>

#### <u>Agenda Item 10</u>

PC-I for Construction of Hoshab-Awaran-Khuzdar Section of M-8 Project (Section-02: Awaran - Naal (N-30), Length:168 KM (02-Lane Construction)

#### **Decision**

The NHA Executive Board recommended the "PC-I for Construction of Hoshab – Awaran - Khuzdar Section of M-8 project Section-2: Awaran - Naal, Length: 168 Km (02 Lane Construction)" at a cost of Rs.32,504 Million for approval by the CDWP/ECNEC.

The above decision is subject to review of EIRR by Chief (NTRC) and Member (Planning) jointly.

Action By : <u>Member (Planning)/Chief (NTRC)</u>



### Agenda Item 11

**Revised PC-I for Karakorum Highway (KKH):** 

- a. Improvement & Up-gradation Project (Raikot-Khunjrab) Section (335 KM)
- b. Re-appropriation of Land Compensation Cost in Re-alignment of Attabad lake Project (24 KM)

### **Decision**

The NHA Executive Board approved the following:

- a. Re-appropriation of quantities/cost of original PC-I scope with a revised cost of US\$.520.049 Million (Rs.31494.1 million) which is 1.88% over & above original PC-I cost with financial overlay of US\$.510.420 Million (Rs.30911.03 million), is within the 15% permissible limit of NHA competent forum.
- b. The allocation for Land compensation in PC-I of the Re-alignment of Attabad Barrier Project amounting Rs.113.400 million needs to be rationalized and increased to the tune of Rs.107 million as demanded by the District Collector, Hunza in lieu of land compensation.

Action By : <u>Member (North Zone)</u>

### Agenda Item 12

Promotion of NHA Officers Against the Posts in BS-18 and BS-19

### **Decision**

The NHA Executive Board approved the recommendations made by the Departmental Promotion Committee (DPC):

A. <u>Deputy Director (Admn) BS-18</u>.

<u>S No</u>	<u>Name &amp;</u>		Recommen	dati	on of DPC		
		<b>Designation</b>					
a.	Mr	Muhammad	Tahir	Recommended	for	Promotion	as



<u>S No</u>	<u>Name &amp;</u>	Recommendation of DPC
	<u>Designation</u>	
	Miana AD(Admn)BS-17	Dy Director (Admn) BS-18 with
		effect from the date of SCP i.e
		August 05, 2020.
b.	Mr Asghar Ali Memon,	Recommended for Promotion as
	AD (Admn) BS-17	Deputy Director (Admn) BS-18
		with effect from the date of SCP
		i.e August 05, 2020.
с.	Mr Muhammad Saleem	Recommended for Promotion as
	AD (Admn) BS-17	Deputy Director (Admn) BS-18
	· · · ·	with effect from the date of SCP
		i.e August 05, 2020.
d.	Mr Abid Hussain Turi,	Recommended for Promotion as
	AD (Admn) BS-17	Deputy Director (Admn) BS-18
	,	with effect from the date of SCP
		i.e August 05, 2020.
e.	Mr Shafauddin,	Recommended for Promotion as
	AD (Admn) BS-17	Deputy Director (Admn) BS-18
	· · ·	with effect from the date of SCP
		i.e August 05, 2020.

# B. Director (MIS) BS-19.

S No	Name & Designation	Recommendation of DPC		
a.	Mr Shams-ul Naqeeb Ex-Deputy Director (MIS) BS-18 (Retired on 23.06.2018 on superannuation)	In pursuance of Federal Service Tribunal (FST), Islamabad order dated March 09, 2020 passed in M.P. No. 1582/2019 in Appeal No. 1070 (R)CS/2015, the Committee recommends to forward the case of the Officer to Ministry of Communications (MoC) for constitution of Committee for his proforma promotion under FR-17.		

# C. Director (Engr) BS-19.

S No	Name & Designation	Recommendation of DPC	
a.	Mr Murshid Amin	Pending inquiry against the	
	Khattak	officer regarding loss to the	
	Deputy Director (Engr)	national exchequer due to non-	
	BS-18	compliance of NHA Code and	
		improper execution of Alpuri-	
	(Already appointed as	Besham (N-90) Project has	
	Director (Engr) BS-19 on	been finalized and the officer	
	acting charge basis has been exonerated from the		
	against PC-I post w.e.f.	charges levied against him.	
	10-01-2011)		
		In the meanwhile, another	



inquiry regarding induction of
officers in NHA including Mr.
Murshid Amin Khattak, who
were initially appointed on
deputation basis has been
initiated/under process.
Moreover, the officer himself
has not initiated PER for the
Year 2019. Hence,
recommended for deferment.

# D. Director (Legal) BS-19.

S No	Name & Designation	Recommendation of DPC
1.	Mr. Riaz Ahmed Abid Sidhu, Director (Legal) BS-19	Recommended for antedated promotion w.e.f from the date of his first deferment i.e Aug 20, 2014 in the light of FST order dated Mar 10, 2020 passed in M.P. No. 1406/2019 in Appeal No. 637(R)CS/2016. However, this antedated promotion is conditional subject to the final decision on the CPLA filed by NHA in the matter before the August Supreme Court of Pakistan.

Action By : Member (Admn)

### Agenda Item 13

Approval of Standard Operating Procedure (SOP) for Undertaking Projects on PPP Mode

The subject agenda item was not discussed due to paucity of time.

### Action By : <u>Secretary NHA</u>

### Agenda Item 14

Addendum No. 02 to the Consultancy Contract for Detailed Design and Construction Supervision of Improvement/Widening of Thokar Niaz Baig – Hudiyara Drain Section of N-5

### **Decision**

The NHA Executive Board approved the Addendum No. 02 of the Joint Venture of M/s Asif Ali & Associates (Pvt.) Ltd (Lead Firm),



M/s Associated Consultancy Centre (Pvt.) Ltd and TurkPak International (Pvt.) Ltd having Revised Consultancy Cost as under:

Revised Cost with Addendum No. 02	:	Rs.99,271,277			
Total Increase in Cost for Addendum No. 02	:	Rs.24,593,155			
Percentage of Variation with Original cost	:	+ 53.93 %			
Total Cumulative Percentage of Variation	:	+ 117.71 %			
(Addenda No. 1 & 2)					
Extension of Time up to July 16, 2020.	:	290 Days			
Charge Rates, Escalation and other Terms and Conditions shall					
remain as per Original Consultancy Agreement					

# Action By : <u>Member (Central Zone)</u>

### Agenda Item 15

Annulled/Termination for Contract No. PM-2017-18-SS-14 (KM 65 -Km 82) Route (N-120), Hyderabad - Mirpurkha - Umerkot -Khokhrapar Road, Periodic Maintenance Work of Sindh South Region

### Agenda Item 16

Approval for writing-off Loss of Abortive Work Cost due to Construction/Launching of Steel Pedestrian Bridge at (KM 33~34) N-35 Haripur, Contract No. RMA-N-2015-16/N-35/29

### Agenda Item 17

Compliance of DAC Directives on Printed Audit Paras for the Year 2011-12: Printed Para No. 4.4.6 (PDP NO. 75) for the Year 2011-12 Regarding "Non Execution of Overlay/Rehabilitation Work Rs.628.53 Million" for the year 2011-12 on Motorway M-2/M-3"

The subject agenda items were not discussed due to paucity of time.

Action By : <u>Secretary NHA</u>

**Conclusion** 

The Chairman wrapped up the meeting by thanking the Board Members for their active participation and useful input.

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342<sup>nd</sup> Meeting, September 02, 2020, Islamabad